

2017-2018 YEAR-AT-A-GLANCE

NACWA Building a Culture of Engagement

NACWA staff have worked hard over the past year to build a culture of engagement and of listening. Washington, DC, as many of you know, can be a rather noisy place. It is NACWA's view that trying to yell the loudest falls largely on deaf ears. But engaging all our members from coast-to-coast under the banner of a common, rational, and compelling message amplifies our voice, which can rise above the cacophony.

Because of this approach of engagement and collaboration, we have enjoyed key achievements this past year despite much of our nation's capital being mired in bitter partisan rancor.

Water – not surprisingly – has a unique capacity to overcome partisan divides.

In our advocacy, we have seen an unprecedented expansion of water infrastructure funding; a greater

focus on watersheds in Farm Bill negotiations; and a recognition at the highest policy levels of the importance of the municipal role in determining regulatory priorities, sound affordability analyses, and the need to focus on compliance assistance rather than heavy-handed enforcement actions.

NACWA has also seen nearly 40 new organizations join the Association this year.

And while we are proud of this record, it isn't the number that matters. It is the new members' engagement within our network of utility executives and, thanks to their participation, the additional congressional districts NACWA now represents with utilities available for local and federal outreach, which make us all stronger.

This culture of engagement will also help our sector overcome the challenges posed by a changing workforce: from retirements, to more complex workplaces, to the pressing need to rebrand our sector in order to attract more talent in an increasingly competitive labor pool.

This is an exciting time for our sector. NACWA plans to be proactive in seeking the ideas and implementing the actions that will take us to the next level. It is your engagement that makes what we do, and will do, possible. You should be very proud of the many accomplishments contained in this *Year-at-a-Glance*. They are your accomplishments.

OUR GROWTH

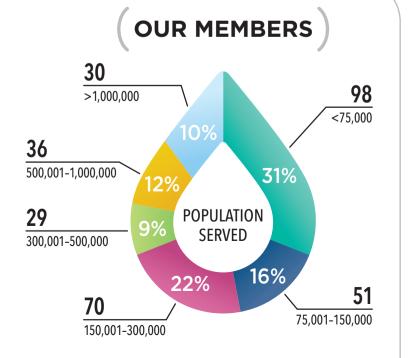


New Public Agency Members

Different States Served by New Members

Member Coverage of Congressional Districts Nationwide (See 'Coverage Map' in the Advocacy section)

Share of NACWA membership that is Small or Medium (Serving Populations of 150K or less)



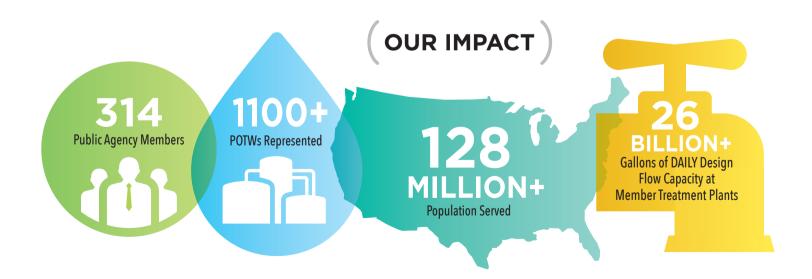
Expanding Influence Through Concerted Action

The past year has seen significant progress in NACWA's advocacy agenda, all of which has been powered by the commitment and engagement of Association members. We are proud of our collective advocacy achievements:

HIGHLIGHTS

- Secured increase of \$600 million for EPA's State Revolving Funds - largest increase in a decade and helped ensure increased funding for the WIFIA program to leverage billions in new infrastructure investment.
- Positioned water infrastructure investment as central part of White House and Congress' infrastructure proposals - placing water as a top national priority on par with other sectors.
- Maintained exemption for municipal bonds as part of 2017 Federal Tax Reform.
- Defended scope and function of NPDES permit program, including in court cases, to prevent additional burdens on utilities.
- Expanded reach and influence of NACWA's Communications Program, including national and local media stories highlighting the positive impact of the clean water sector.
- Worked aggressively on affordability issues, advancing recommendations to develop new criteria and influencing EPA to revise its affordability guidance.

- Pursued responsible regulatory reform initiatives, minimizing impact from new regulations on CSO reporting and dental amalgam, while creating opportunities for flexibility around wet weather blending.
- Secured critical language in Senate and House Farm Bills to advance conservation programs and improve nutrient management through innovative, holistic watershed approaches.
- Increased collaboration with key stakeholders and organizations to host largest/most successful Water Week/Policy Fly-In yet, with environmental groups on shared priorities, and with international groups on joint standards for flushable products.
- Influenced national policy discussions on utility governance and workforce issues, ensuring inclusion of clean water sector perspective.



Thank you to all NACWA members – public and private – as well as our sponsors, for your support and for making 2018 a year of exceptional growth on multiple levels!



Engage

Raising the Bar by Creating Community

NACWA offers a multitude of ways to engage - not only within the organization, but with other members and utilities. Whether by attendance at compelling conferences, peer-to-peer resource exchanges, or opportunities for recognition of a job well done, member engagement galvanizes utilities to learn best practices from peers, optimize operations, and showcase innovation and achievements. Through the Association, Member Agencies are raising the bar for the entire sector.

HIGHLIGHTS

CELEBRATING

- Peak Performance Awards honored recipients (459) for operational excellence beyond compliance at Member Agency facilities: 163 Platinum (100% permit compliance for 5+ yrs.); 182 Gold: 114 Silver.
- National Environmental Achievement Awards celebrated individuals (5) and high-achieving Member Agencies (26) for outstanding environmental awareness and demonstration of innovation, creativity and technical advancement.
- Excellence in Management Program recognized Member Agencies (9) for extraordinary and innovative utility management, showcasing high-level best practices.
- Clean Water Advocate Recognition Program newly launched program acknowledging exemplary utility actions (4) to achieve shared legislative, regulatory, and legal advocacy goals.





trusted leaders working alongside state and federal regulators

in the development of compliance priorities.





UNIFYING

- Compelling conferences, workshops and webinars addressed cutting-edge, emerging issues.
 To name a few: balancing science and cost for net environmental benefit; utility governance; clean water policy and advocacy; mission-focused communications; trending legal, enforcement and pretreatment developments.
- Reimagined meetings to facilitate maximum engagement through new features such as: Women's Water Network; One-2-One Networking; new member and first-time attendee receptions; high-interaction committee dialogues; and more.
- Water Week 2018 and the National Water Policy Fly-In saw significant increases in overall attendance, water sector collaboration - more supporting water organizations than ever - and congressional advocacy, with 1,000+ member meetings on Capitol Hill.
- Strong turnout for first stand-alone Strategic Communications: H2O conference, establishing foundations for unified water sector voice and strategy.



COLLABORATING

Virtually all of NACWA's success - whether on policy, communications, and engagement of members on best practices - is made possible only through working with fellow stakeholders from throughout the water sector; municipal, state and federal organizations; the agricultural and rural sectors; environmental NGOs, and more. Their partnership amplifies our collective influence, and though too numerous to mention here, we thank them all for working with NACWA over this past year.

OUR RECOGNITION

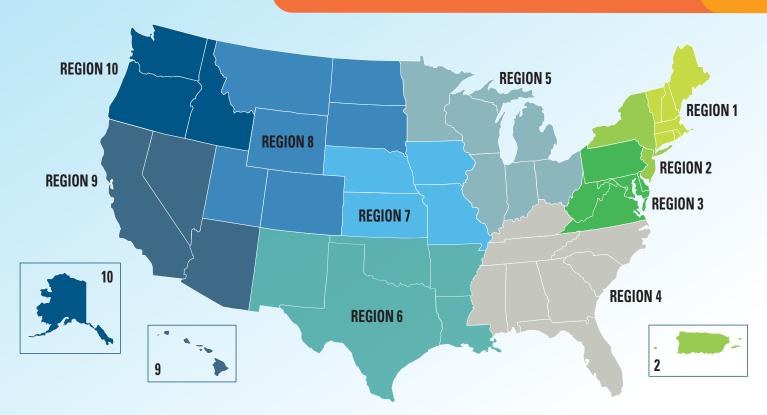
NACWA GOAL: Through high-value, innovative offerings and tools, the Association will bring the shared advocacy message to all clean water agencies, expand member engagement to further our unique role as a unifying and influential national policy voice, and promote the improved utility management of all members via a culture of peer-to-peer engagement.

National Environmental
Achievement Award Winners

Member Facilities Earning Peak Performance Awards

Members with 100% Permit Compliance for 5+ years

Utilities Recognized by the Collaborative
Utility of the Future Today Program



REGION 1

CONNECTICUT

- Greater New Haven Water Pollution Control Authority

 – Joint Facility/Colchester – East Hampton
- The Metropolitan District
- The Town of Greenwich
- Water Pollution Control Authority for the City of Norwalk

MAINE

- City of Bangor
- City of Saco
- Portland Water District

MASSACHUSETTS

- Boston Water & Sewer Commission City of Fitchburg DPW Wastewater Division
- City of Worcester
- Lowell Regional Wastewater Utility
- Massachusetts Water Resources Authority
- South Essex Sewerage District
 Springfield Water & Sewer Commission
- Upper Blackstone Water Pollution Abatement District

NEW HAMPSHIRE

City of Manchester Public Works Department

RHODE ISLAND

- Narragansett Bay Commission

VERMONT

City of South Burlington Water Quality Department

REGION 2

NEW JERSEY

- Atlantic County Utilities Authority Bayshore Regional Sewerage
- Authority
- Bergen County Utilities Authority
- Camden County Municipal Utilities Authority
- Hanover Sewerage Authority
 Joint Meeting of Essex & Union Counties
- Middlesex County Utilities Authority North Bergen Municipal Utilities Authority
- Ocean County Utilities Authority
- Passaic Valley Sewerage Commission Plainfield Area Regional Sewerage Authority
- Rahway Valley Sewerage Authority Secaucus Municipal Utilities Authority
- Stony Brook Regional Sewerage Authority Western Monmouth Utilities Authority

NEW YORK

- Albany County Water Purification District
- Buffalo Sewer Authority
 City of Ithaca Department of Public Works
- Erie County Division of Sewerage Management
- Monroe County Department of
- Environmental Services NYC Department of Environmental Protection
- Onondaga County Department of Water Environment Protection
- Rockland County Sewer District #1 Westchester County Department of Environmental Facilities

PUERTO RICO

Puerto Rico Aqueduct and Sewer Authority

DELAWARE

City of Wilmington Department of Public Works

DISTRICT OF COLUMBIA

MARYLAND

- Anne Arundel County Department of Public Works
- Baltimore City Department of Public Works Washington Suburban Sanitary Commission

PENNSYLVANIA

- Allegheny County Sanitary Authority Capital Region Water
- City of Lancaster
- Delaware County Regional Water Quality Control Authority
 Derry Township Municipal Authority
- Philadelphia Water Department Pittsburgh Water & Sewer Authority

VIRGINIA

- Alexandria Renew Enterprises
- Arlington County Department of Environmental Services Water Pollution Control Bureau
- Chesterfield County Utilities
 City of Lynchburg Department of
- Water Resources
 City of Richmond Department of Public Utilities
- City of Virginia Beach Department of Public Utilities
- County of Stafford Department of Utilities Fairfax County Wastewater Management
- Program Hampton Roads Sanitation District

- Hanover County Department of
- Public Utilities Hopewell Water Renewal Loudoun Water
- Prince William County Service Authority
 Upper Occoquan Service Authority
- Western Virginia Water Authority

WEST VIRGINIA

- Beckley Sanitary Board Charles Town Utility Board
- City of Fairmont
- Jefferson County Public Service District Morgantown Utility Board

REGION 4

- ALABAMA

 Daphne Utilities
- Jefferson County Commission
- Mobile Area Water & Sewer System
- Montgomery Water Works & Sanitary Sewer Board

FLORIDA

- City of Boca Raton Utility Services Department
- City of Hollywood Emerald Coast Utilities Authority
- Marion County Utilities Miami-Dade County Water and
- Sewer Department Orange County Utilities Pasco County Utilities
- Toho Water Authority

- City of Atlanta Department of Watershed Management
- City of Augusta Utilities Department

- City of Cumming Columbus Water Works DeKalb County Department of Watershed Management
- DeKalb County Public Works Roads and Drainage Division Gwinnett County Department of
- Water Resources Macon Water Authority

KENTUCKY

- Bowling Green Municipal Utilities Caveland Environmental Authority
- Louisville & Jefferson County Metropolitan Sewer District

MISSISSIPPI

City of Jackson

NORTH CAROLINA

- Charlotte Water City of Clinton POTW City of Greensboro Water Resources
- Department
 City of Raleigh Public Utilities Department
- Metropolitan Sewerage District of
- Buncombe County
 Orange Water & Sewer Authority
- Town of Carv

- **SOUTH CAROLINA**
- Beaufort Jasper Water & Sewer Authority Charleston Water System
- Greenwood Metropolitan District
- Mount Pleasant Waterworks
- Renewable Water Resources
- Spartanburg Water Summerville Commissioners of Public Works

Taylors Fire & Sewer District

- **TENNESSEE**
- City of Johnson City
- City of Kingsport
 Hallsdale Powell Utility District
- Knoxville Utilities Board Metropolitan Government of Nashville &
- Davidson County Murfreesboro Water Resources Department

REGION 5

- **ILLINOIS** American Bottoms Regional Wastewater Treatment Facility
- Bloomington & Normal Water Reclamation District
- City of Joliet, Department of Public Utilities
- City of Lockport Downers Grove Sanitary District
- EJ Water Cooperative, Inc. Flagg Creek Water Reclamation District
- Fox Metro Water Reclamation District Fox River Water Reclamation District
- Glenbard Wastewater Authority
- Greater Peoria Sanitary District Kankakee River Metropolitan Agency
- Kishwaukee Water Reclamation District Metropolitan Water Reclamation District of
- Greater Chicago North Shore Water Reclamation District
- Rock River Water Reclamation District Sanitary District of Decatur
- Thorn Creek Basin Sanitary District
- Urbana & Champaign Sanitary District Wheaton Sanitary District
- Yorkville-Bristol Sanitary District

REGION 5 (Continued)

INDIANA

- Citizens Energy Group
- City of Fort Wayne
 City of Jeffersonville Wastewater Department
- City of South Bend Wastewater Treatment Plant
- City of Valparaiso Elden Kuehl Pollution
- Control Facility Gary Sanitary District

- MICHIGAN
 City of Grand Rapids Environmental Services
- City of Saginaw
- Detroit Water & Sewerage Department Genesee County Division of Water and Waste Services
- Great Lakes Water Authority
- Oakland County Water Resources
- Commissioner Wayne County DPS Environmental
- Services Group Ypsilanti Community Utilities Authority

MINNESOTA

- City of Rochester, MN Water Reclamation Plant
- Metropolitan Council Environmental
- Western Lake Superior Sanitary District

- Akron Water Reclamation Services Avon Lake Regional Water City of Canton Water Reclamation Facility City of Columbus Department of
- Public Utilities
 City of Dayton Department of Water
 City of Defiance
- City of Elyria Wastewater Pollution Control City of Lakewood

- City of Lebanon
 City of Lima Utilities Department

- City of Sidney
 City of Toledo Department of Public Utilities
- Metropolitan Sewer District of Greater Cincinnati
- Montgomery County Water Services
- Northeast Ohio Regional Sewer District
 North Royalton Consolidated Sanitary Sewer District
- WISCONSIN
- City of Beloit Water Resources Division
 City of Fond du Lac Wastewater Treatment
- & Resource Recovery Facility City of Superior, Environmental Services Division
- Madison Metropolitan Sewerage District
 Milwaukee Metropolitan Sewerage District
- NEW Water
- Racine Wastewater Utility

REGION 6

ARKANSAS

- Little Rock Reclamation Authority - Pine Bluff Wastewater Utility

LOUISIANA

- East Baton Rouge Sewerage Commission
- Sewerage & Water Board of New Orleans

NEW MEXICO

- Albuquerque-Bernalillo County Water Utility Authority
- City of Santa Fe

OKLAHOMA

City of Tulsa Water and Sewer Department

TEXAS

- Austin Water
- Benbrook Water Authority City of Corpus Christi Water Utilities
- City of Dallas Water Utilities City of Denison
- City of Garland
 City of Houston Public Works & Engineering/ Public Utilities Division El Paso Water Utilities Public Service Board
- Fort Worth Water Department
- Guadalupe-Blanco River Authority Gulf Coast Authority North Texas Municipal Water District San Antonio Water System

- San Jacinto River Authority Trinity River Authority ofTexas UpperTrinity Regional Water District
- **REGION 7**

IOWA

- City of Ames Water & Pollution Control Department
- City of Cedar Rapids, Utilities Department
- City of Des Moines
- City of Muscatine Iowa Lakes Regional Water

- City of Lawrence Department of Utilities City of Olathe
- City of Wichita
- Johnson County Wastewater
- Unified Government of Wyandotte County

MISSOURI

- City of Liberty City of Moberly City of Saint Charles, Missouri
- City of Springfield City of St. Joseph Water Protection
- Hannibal Board of Public Works Independence Water Pollution Control
- Department
 Jefferson City Public Works Department

- Little Blue Valley Sewer District Metropolitan St. Louis Sewer District

NEBRASKA

- City of Omaha Public Works Department

REGION 8

COLORADO

- Boxelder Sanitation District
- Centennial Water & Sanitation District

- City of Aurora Water Department
- City of Fort Collins Utilities City of Fort Lupton
- City of Greeley Water and
- Sewer Department City of Pueblo Wastewater Department
- Colorado Springs Utilities Environmental Services
- Metro Wastewater Reclamation District
 Platte Canyon Water and Sanitation District
- Pleasant View Water & Sanitation District

MONTANA

- City of Billings
- City of Bozeman

SOUTH DAKOTA

City of Aberdeen, SD Water Reclamation Plant

UTAH

- Central Davis County Sewer District
- Salt Lake City Corporation Snyderville Basin Water
- Reclamation District
- Timpanogos Special Service District

WYOMING

Board of Public Utilities – City of Cheyenne

REGION 9

ARIZONA

- City of Mesa Water Resources City of Phoenix Water Services
- Department
- Pima County Regional Wastewater Reclamation Department

CALIFORNIA

- Central Contra Costa Sanitary District Central Marin Sanitation Agency
- City of Fresno Department of Public Utilities City of Hollister
- City of Los Angeles LA Sanitation City of Palo Alto Regional Water Quality
- Control Plant City of Richmond
- City of Riverside Water Reclamation Plant
- City of Roseville Environmental Utilities
- City of Sacramento
- City of San Bernardino Municipal Water Department
- City of San Diego Public Utilities City of Santa Barbara
- City of Santa Cruz Wastewater Treatment Facility
- City of Sunnyvale Water Pollution Control Plant
- City of Thousand Oaks Public Works Department
- Delta Diablo
- East Bay Municipal Utility District Encina Wastewater Authority

- Encina Wastewater Authorny Fairfield-Suisun Sewer District Inland Empire Utilities Agency Lake County Special Districts Las Virgenes Municipal Water District Los Angeles County Department of Public Works

- Monterey One Water
- Novato Sanitary District
 Orange County Sanitation District
- Sacramento Regional County
- Sanitation District
- San Francisco Public Utilities Commission
- Sanitation Districts of Los Angeles County Santa Rosa Water
- South Orange County Wastewater Authority Union Sanitary District
- Vallejo Flood and Wastewater District Victor Valley Wastewater Reclamation
- West County Wastewater District

HAWAII

- City and County of Honolulu
 Maui County, Department of Environmental Management

NEVADA

- City of Henderson City of Las Vegas Water Pollution
- Control Facility
 Clark County Water Reclamation District

REGION 10

ALASKA

- Anchorage Water & Wastewater Utility **IDAHO**
- City of BoiseCity of Garden City
- City of Pocatello Water Pollution Control Department
- City of Twin Falls

OREGON

- City of Albany City of Corvallis Public Works Department City of Gresham Department of
- Environmental Services City of Portland Bureau of
- Environmental Services City of Prineville
- Clean Water Services
- Metropolitan Wastewater Management
- Commission
 Oak Lodge Water Services District
 Water Environment Services of Clackamas County

WASHINGTON

- City of Everett Public Works Department City of Lynnwood
- City of Tacoma, Environmental Services
- Department City of Vancouver
- Clark Regional Wastewater District King County Wastewater Treatment Division
- Lakehaven Water & Sewer District LOTT Clean Water Alliance
- Pierce County, Planning and Public Works, Surface Water Management Seattle Public Utilities

Thank you

to our Affiliate Members for their continued support

- SUPPORTING AFFILIATES
- Alliance to Save EnergyAmerican Biogas Council

New England Interstate Water Pollution

- Control Commission
 New England Water Environment Association
- New Jersey Infrastructure Bank The Vinyl Institute - Water Design-Build Council
- CORPORATE AFFILIATES

 Advantek Waste Management

Aquasight

Arcadis

- Services/GeoEnvironmentTech - AECOM Alan Plummer Associates, Inc.
- American Infrastructure Holdings Agua-Aerobic Systems, Inc.
- Atkins BKT | Innovation Beyond Waste
- Black & Veatch Corporation
 Blue Cypress Consulting, LLC
- Brown & Caldwell Burns & McDonnell Engineering Company, Inc.

- Carollo Engineers, Inc. - Causey Consulting
- CDM Smith Clyde Wilber LLC
- Core Consulting Group, LLC D&B Engineers and Architects, P.C.
- Deragger Inc. EMA, Inc. EmNet, LLC
- EPC Consultants, Inc. Galardi Rothstein Group
- Geosyntec Consultants Greeley and Hansen, LLC Gresham, Smith, and Partners HATCH
- Hazen and Sawyer HDR Engineering, Inc.
- Isle Utilities
- Jacobs Jones & Henry Engineers, Ltd.

- LimnoTech
- InSinkErator
- KAI Design & Build Kennedy/Jenks Consultants
- Larry Walker Associates, Inc.
- LMKTechnologies, Inc.

- Lystek International Limited - MMO Consulting
- Mott MacDonald Organic Solution Management
- Ostara Technologies, Inc. R2O Consulting
- Raftelis Raindrop to River Consulting Shield Engineering, Inc.

Stepwell Water Consulting

- SmartCover Systems Stantec Strand Associates, Inc.
- Suez
- Synagro Technologies, Inc. Tetra Tech, Inc. The Baylis Group, LLC Veolia North America

XPV Water Partners **LEGAL AFFILIATES**

Wade-Trim Associates, Inc. Waste Management

- AguaLaw PLC
- Baker Wotring LLP
- Barnes & Thornburg - Best Best & Krieger LLP

- Brownstein Hyatt Farber Schreck LLP
 Capehart Scatchard, P.A. Earth & Water Group
 - Foley & Lardner LLP Foster Pepper PLLC
 - Hamburg Rubin Mullin Maxwell & Lupin

 - Lloyd Gosselink Rochelle & Townsend, P.C. McGuire Woods LLP McMahon DeGulis LLP Mitchell, Williams, Selig, Gates
 - Pannone Lopes Devereaux & O'Gara LLC
 - Pillsbury Winthrop Shaw Pittman, LLP Roetzel & Andress
 - Steptoe & Johnson PLLC Troutman Sanders LLP

- Beveridge & Diamond, P.C.
- Edgcomb Law Group LLP English, Lucas, Priest & Owsley, LLP
- Hunton Andrews Kurth, LLP KilpatrickTownsend & Stockton LLP
- & Woodyard, P.L.L.C. Odin, Feldman & Pittleman, PC
- Squire Patton Boggs (US) LLP

- Vinson & Elkins, LLP

Advancing the Mission with Collective Vision

As we move into 2019, NACWA looks forward to building on the advocacy successes of the past year and continuing to position the organization and its members nationally as the leading voice on critical clean water policy issues. We invite you to participate in realizing our goals for the coming year.

OUR VISION

- Increase engagement with policymakers, stakeholders and water sector partners to continue elevating clean water as a national priority.
- Advocate aggressively in the legislative, regulatory, legal, and communications arenas to ensure that the interests of members are represented and protected.
- Engage with the Trump Administration and new Congress to advance the Association's advocacy priorities.
- Expand the role of NACWA in facilitating utility peer-to-peer exchanges – especially among executives – and provide a framework in which utilities can better share experiences and lessons learned.
- Connect with existing members in more meaningful ways to ensure all are fully engaged within the NACWA community and receiving the full benefits of NACWA membership.
- Grow the membership and continue expanding our geographic and congressional reach, as well as adding important new voices/ perspectives to our advocacy mission.
- Develop a "NACWA 2020 Vision" to prepare and guide the Association to better serve its members and the larger clean water community, as we enter the next decade of building the clean water sector.

Upcoming Key Events

National Clean Water Law & Enforcement Seminar

Cutting Edge Legal Developments for Managers & Counsel November 14-16, 2018 | San Diego, CA

NACWA Winter Conference

The CWA/SDWA Nexus...Conflict or Collaboration
February 5-8, 2019 | Albuquerque, NM

Water Week 2019

Water Sector Advocacy in Action
March 31-April 6, 2019 | Washington, DC

National Water Policy Fly-In

Bringing Clean Water Policy Priorities to Washington

April 3 – 4, 2019 | Washington, DC

National Pretreatment & Pollution Prevention Workshop & Training

Unique Education & Networking for Pretreatment Professionals

May 14 – 17, 2019 | Tacoma, WA

Strategic Communications: H20

Mission-Focused Communications for Today's Clean Water Utilities
June 4 – 5, 2019 | Cleveland, OH

Utility Leadership Conference & 49th Annual Meeting

A High-Impact Forum Exploring
Leadership Challenges & Opportunities
July 16-19, 2019 | Minneapolis, MN

We thank you

for your continued support
and look forward to your continued
engagement as we work together
on these important issues over
the coming year!



